



Annual Report

FY 2012 - 2013

FOCUS AREAS:
ASSET BUILDING
COMMUNITY BUILDING
COALITION BUILDING

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Ravi Yalamanchi, Chief Executive Officer	

Executive Summary

Strategic Plan

Metro Community Development (MCD) exists to partner with public and private organizations, provide technical and financial resources and promote the creation of stable neighborhoods and communities. Metro Community Development's Mission is "to serve as a leader and catalyst to expand and enhance quality housing and community development initiatives for underserved people and communities and to develop partnerships in Flint and Genesee County, leading to the creation of stable and vibrant neighborhoods and communities."

In developing a business model that is much more aligned to the economic conditions and changing demographics, MCD has two overarching goals: **maintaining community stability and stimulating community economic development**. These goals align along as a community development continuum including **Asset Building, Community Building, and Coalition Building** that drive the financial products and development services the organization provides to the investment area.

The community development continuum is meant to take a holistic approach to the organization's mission and determine where the various financial products and development services align with short term and long term goals of MCD.

Asset building reflects of at an individual level. This function encompasses the IDA program, foreclosure prevention, reverse mortgages, down payment and closing costs assistance, individual lending, Micro Loans, Enterprise Loans and Affordable Mortgage Loans. When using the term "asset" in this context, the continuum is not only describing wealth creation for individuals but is considering the role that the individual plays in maintaining stable communities.

The community building portion of the continuum describes the purpose of MCD at the neighborhood level and the types of programs it provides to create vibrant communities. For example, programs like the youth apprenticeships, work force development, all intervention and evaluation programs, neighborhood planning, planning for sustainable communities and loans to developers whose projects will add to the standard of living within that community.

The third area along the continuum is **coalition building**, which connects to the emphasis on partnerships and advocacy, another core element of MCD's mission. Many industry partners and potential borrowers in the area view MCD as a bridge between funding opportunities and community residents. For over a decade MCD has played a critical role in being a fiduciary to federal and state programs for homelessness and development of sustainable affordable housing to non-profits in Flint and Genesee County. This portion of the continuum ties the individual to the end result of stability and development.

A Community Development Financial Institution



Specific Accomplishments in the Fiscal Year 2012 – 2013

1. Received general operating support of \$135,000 from C.S. Mott Foundation and \$50,000 from Kettering/Mott Endowment.
2. Received CDFI capacity build support of \$25,000 from LISC.
3. Approved by Small Business Administration as SBA intermediary for microloans.
4. Established Financial Opportunity Center in Genesee County in partnership with LISC, Mott Community College and Career Alliance and financial support of \$32,000 from LISC.
5. Obtained Supportive Housing Grant of \$1.9 million from HUD
6. Implemented 4th year of YouthBuild Program with two cohorts.
7. Planning and implementation of \$270,000 Emergency Solutions Grant from MSHDA.
8. Obtained \$150,000 in grant funding from The Housing Partnership Network and \$52,000 from City of Flint and MSHDA for counseling services and Family Self-Sufficiency Program.
9. Selected as one of the cities to the Building Neighborhood Capacity Program – a Neighborhood Revitalization Initiative in partnership with five federal agencies and foundations – a total grant of \$450,000.
10. Issued \$655,000 in affordable mortgage loans, \$791,490 in micro and enterprise loans – 16 business loans sustaining 183 jobs.
11. Implemented Tenant Based Rental Assistance in partnership with MSHDA with a grant of \$143,000.
12. The CDFI operations has created a revenue model of loan packaging fees, interest earnings on loans, and loan servicing fees.
13. Implemented second year of the Second Youth Build Grant of \$1.1 million from DOL.
14. Received grant support from financial institutions, Community Foundation and Trust(s) - \$65,000.

Specific Accomplishments in the Fiscal Year 2011 - 2012

1. Received general operating support of \$135,000 and \$50,000 for CDFI capacity build from C.S. Mott Foundation and \$20,000 from LISC.

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2. Received grant support from financial institutions, University, and Trust(s) - \$144,000.
3. Received \$1.5 million in grant funds from U.S. Department of Treasury to plan and implement Micro Loan and Enterprise Loan programs.
4. Obtained Supportive Housing Grant of \$2.2 million from HUD
5. Partnered with MSHDA, County and City to continue to plan, and implement and close out a \$2.5 million Housing Prevention and Rapid Housing Program and to strengthen the One Stop Housing Resource Center.
6. Implement first year of the Second Youth Build Grant of \$1.1 million from DOL
7. Obtained \$92,000 in grant funding from The Housing Partnership Network and \$102,000 from City of Flint and MSHDA for counseling services.
8. Strengthened the Community Collaborative with more partners and established funding for Coordination.
9. Implemented Tenant Based Rental Assistance in partnership with MSHDA, and Genesee County with a combined grant of \$770,000.
10. Provided Asset Building Services to 1,792 families through workshops and individual counseling.
11. Received grant of \$580,000 from Genesee County Planning Commission to implement Affordable Housing Mortgage Loan Program.
12. Received a grant of \$180,000 from Genesee County Planning Commission to implement Tenant Based Rental Assistance Program.
13. Obtained Emergency Solutions Grant of \$274,000 from MSHDA for Flint and Genesee County in partnership with Continuum of Care agencies.
14. The CDFI operations has created a revenue model of loan packaging fees and interest earnings on loans.

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Focus Area: Asset Building

During the 2012 - 2013 fiscal year, the Housing Counseling area continued to work diligently in the asset building and asset retention areas, using workshops and individual counseling and intervention to assist the families to obtain or retain safe, decent, and affordable housing.

MCD is a recognized Housing Counseling Agency by Fannie Mae, Freddie Mac, MSHDA and HUD. Leveraging the grant funds from the C.S. Mott Foundation, MCD assisted a total of 954 interventions (trainings and individual counseling services.) during this fiscal year.

OUTREACH

Metro Community Development staff provided Public Outreaches, in partnership with community organizations, including Fifth Third Bank, Genesee County Land Bank Authority, MOST Group, Local HUD Office, City of Flint, Flint Area Association of Realtors, Mott Community College and Legal Services of Eastern Michigan.

16	Public Outreaches	Providing basic services and information about MCD and housing opportunities/options.
762	Outreach to callers	Seeking information and referral services including housing questions, resources for home repair, emergency home repairs, weatherization, refinancing questions, landlord/tenant questions, and rental and buying opportunities.
420	Families	Earned Income Tax Credit and how to use influx of cash to propel the family into credit repair and asset building

FIRST TIME HOME BUYER EDUCATION AND COUNSELING SERVICES

MCD facilitates home buyer education workshops and individual counseling services to assist individuals and families interested in home purchase. MCD empowers participants with information on issues of pre-purchase, post-purchase, credit, shopping for a home, the mortgage process, hazard insurance, pre-purchase home inspections, the closing process, Truth-in-Lending Act, Fair Housing, home inspections and other aspects of the home purchase process.

Asset Building Activities

Opportunity Knocks Workshop	79
Fair Housing Workshop	193
Individual Home Purchase Counseling	131
Purchased Homes	34
On track to purchase home in 90 days	43

For the FY 2012-2013, Metro received funding from the Housing Partnership Network (HPN) to provide Housing Counseling. Additionally, MSHDA provided support for home counseling services to eligible homebuyers, who were using a MSHDA mortgage product to purchase in the City of Flint and Genesee County.

In partnership with MSHDA, MCD provides counseling services to Family Self Sufficiency (FSS) participants. MCD assists Housing Choice Voucher recipients obtain self-sufficiency through working with community partners to remove barriers, increase financial literacy and credit repair.

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NEIGHBORHOOD STABILIZATION PROGRAM

Neighborhood Stabilization Program (NSP) is a federally funded response to the national foreclosure crisis, enabling municipalities to purchase foreclosed homes (tax foreclosure or mortgage foreclosure) and rehab the property. By bringing the property up to code and restoring the property to residential usefulness, this program enables the municipality to combat encroaching blight. The families seeking to purchase the rehabbed homes may have household income of up to 120% of Area Median Income. Strategically, this is an important component.

This program is available to owner-occupied homebuyers, under MSHDA, City of Flint, and Genesee County programs. This program, properly used, could bring higher income households into distressed neighborhoods, thereby achieving a mingling of household incomes and resources. This program could well accomplish a measurement of de-stratification of the socio-economic barriers that tend to reinforce continued disinvestment in these neighborhoods. For FY 2012-2013, 53 families purchased homes using NSP funds.

MORTGAGE DEFAULT/FORECLOSURE PREVENTION:

For FY 2012-2013 MCD partnered with Step Forward Michigan to assist homeowners with services to bring mortgage current with rescue funds and receiving an unemployment subsidy to make monthly payments for 12 months.

MCD assisted homeowners obtain a Making Home Affordable (MHA) modification. MHA modifications assists homeowners achieve long term stability and affordability, reduce their monthly mortgage payments, following a hardship which resulted in decreased income.

Foreclosure Prevention Individual Counseling Outcomes

Brought Mortgage Current	72
Loan Modification/Forbearance	31
Deed in Lieu	3
Sold Property/Short Sale	2
Mortgage Foreclosed	8
Referred Legal Service	12
Currently Receiving Counseling	123
Other	38
Total	289

FINANCIAL LITERACY

SmartMONEY, a twelve hour workshop, facilitated by MCD, provides financial education to households in need of assistance with establishing money management skills and behavior modification. The session topics include Mastering Money Management Skills, Developing a Spending Plan, Credit, Debt Reduction and Saving, Banking Basics, Consumer Protection, Insurance, Long Term Planning and Living in a Happy Healthy Home. The financial management skills offered in the class provide fundamental resources for managing household finances that are designed to alter the fiscal behavior of its participants for their entire life. This reporting period, 21 families attended SmartMONEY Workshop.

Financial Opportunity Center (FOC)

The Financial Opportunity Center (FOC) is established in partnership with Mott Community College and Career Alliance with support from LISC to ensure that families reach their educational, financial, and asset goals. MCD provides customized financial coaching for participants to help them reach target goals including

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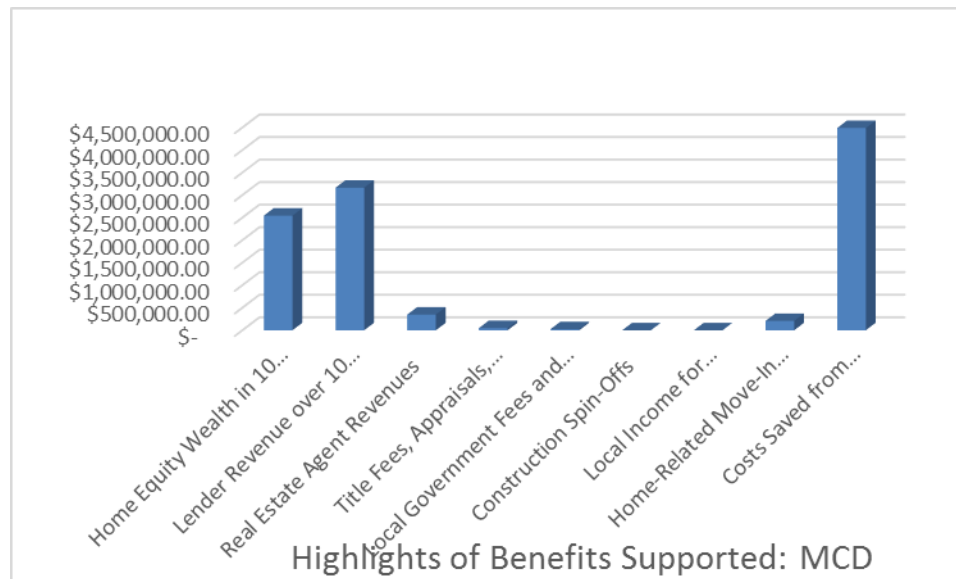
acceptable credit and debt thresholds; credit scores; savings; utilization of high quality financial services; and asset development.

Outcomes

	Year 1 Goal	Current
Total of individuals receiving 2/3 core services	90	63
Total of individuals receiving 3/3 core services	30	18
Individuals obtaining employment	35	6
Individuals achieving increase in Income	40	5

IMPACT OF COUNSELING SERVICES IN FLINT and GENESEE COUNTY

MCD Comprehensive Housing Counseling provides assistance to households, and affects direct financial impact on the City of Flint and Greater Genesee County area. The measurable direct economic impact of these services is conservatively calculated to be \$10.8 million. The program budget of \$339,500 was comprised from a combination of public and private funding from HUD, MSHDA, City of Flint, Genesee County Land Bank, Neighbor works, financial institutions and foundations. Additionally, many partnerships and in-kind donations were leveraged to enable this program to be successful.



These economic impacts were calculated using the N-Best calculation tool (prepared by Harvard University and Neighbor works) and using current, post-crisis economic conditions as financial inputs (adjusted for 0 percent appreciation rate for homeowners, and 4 percent interest rate on first-mortgages for new homeowners).

Education and Training

<u>WORKSHOP PARTICIPANTS</u>	<u>FY 12/13</u>	<u>FY 11/12</u>	<u>FY 10/11</u>	<u>FY 09/10</u>	<u>FY 08/09</u>
<u>Opportunity Knocks Workshop</u>	<u>116</u>	<u>121</u>	<u>219</u>	<u>363</u>	<u>343</u>
<u>SmartMONEY Workshop</u>	<u>8</u>	<u>15</u>	<u>14</u>	<u>39</u>	<u>53</u>
<u>Save the Dream</u>	<u>143</u>	<u>175</u>	<u>132</u>	<u>399</u>	<u>395</u>
<u>Fair Housing & other Workshops</u>	<u>223</u>	<u>268</u>	<u>210</u>	<u>70</u>	<u>45</u>
<u>TOTAL Workshop Participants</u>	<u>490</u>	<u>579</u>	<u>701</u>	<u>871</u>	<u>796</u>

Individual Housing Counseling Cases

<u>Individual Counseling</u>	<u>FY 12/13</u>	<u>FY 11/12</u>	<u>FY 10/11</u>	<u>FY 09/10</u>	<u>FY 08/09</u>
<u>Home Purchase</u>	<u>132</u>	<u>308</u>	<u>388</u>	<u>397</u>	<u>321</u>
<u>Mortgage Delinquency/Prevent FC</u>	<u>294</u>	<u>422</u>	<u>412</u>	<u>403</u>	<u>298</u>
<u>Homeowner Services</u>	<u>4</u>	<u>39</u>	<u>94</u>	<u>117</u>	<u>513</u>
<u>Renter Counseling</u>	<u>32</u>	<u>75</u>	<u>183</u>	<u>157</u>	<u>183</u>
<u>Help locating shelter</u>	<u>2</u>	<u>7</u>	<u>14</u>	<u>22</u>	<u>30</u>
<u>Total Individual Counseling Cases</u>	<u>464</u>	<u>849</u>	<u>1091</u>	<u>1096</u>	<u>1345</u>

Combined Cases (Training & Individual Counseling Services)

<u>Fiscal Year</u>	<u>FY 12/13</u>	<u>FY 11/12</u>	<u>FY 10/11</u>	<u>FY 09/10</u>	<u>FY 08/09</u>
<u>Combined Cases (Training & Individual Counseling Services)</u>	<u>954</u>	<u>1430</u>	<u>1792</u>	<u>1945</u>	<u>2111</u>

Outcomes Achieved

<u>Outcomes by Type of Service</u>	<u>FY 12/13</u>	<u>FY 11/12</u>	<u>FY 10/11</u>	<u>FY 09/10</u>	<u>FY 08/09</u>
<u>Fulfilled Home Purchase</u>	<u>63</u>	<u>123</u>	<u>98</u>	<u>70</u>	<u>42</u>
<u>Avoided Foreclosure</u>	<u>120</u>	<u>392</u>	<u>396</u>	<u>351</u>	<u>165</u>
<u>Obtained HECM</u>	<u>0</u>	<u>0</u>	<u>2</u>	<u>13</u>	<u>251</u>
<u>Refinanced or Equity Loan</u>	<u>0</u>	<u>2</u>	<u>1</u>	<u>6</u>	<u>16</u>
<u>FSS Participants</u>	<u>132</u>	<u>85</u>	<u>68</u>	<u>61</u>	<u>87</u>
<u>FSS graduated in past 12 months</u>	<u>4</u>	<u>6</u>	<u>7</u>	<u>3</u>	<u>8</u>

COMMUNITY DEVELOPMENT FINANCIAL INSTITUTION

MCD was certified as a Community Development Financial Institution (CDFI) by CDFI Fund, U.S. Dept. of Treasury, in Dec 2009. As a CDFI entity MCD will have the ability to apply for grants and raise funds to establish loan funds to assist Micro-Businesses, Small-Businesses and for Affordable Housing.

BUSINESS LOANS FOR SMALL BUSINESS

With assistance from C.S. Mott Foundation, MCD established a micro loan fund in June 2010, MCD was able to assist several business in that first year. With a grant from the US Treasury in 2011 for 1.5 million, we have assisted 15 businesses in Genesee County. Micro loans for a total of \$181,000 and the Enterprise loans have a total of \$610,000.

The main purpose of the business loan program is to reach out to businesses that cannot obtain traditional financing. MCD provides assistance with the application, credit analysis, and direction for a smooth loan closing. The lending department provides assistance to businesses to methodically increase commercial credit score, reduce or eliminate debt and to settle any unpaid collections if necessary. We also provide detailed technical assistance before, during and after a loan closing. We have established Underwriting Guidelines with a Loan Committee and a Loan Loss Reserve to show our capability and capacity.

SBA APPROVED LENDER

In June, 2013 MCD became an approved intermediary for SBA. The SBA Microloan Program is to assist women, low income, veteran, and minority entrepreneurs and other small businesses in need of small loan amounts of financial assistance. This program helps businesses obtain capital and purchase equipment all while providing business services and technical assistance.

Total Number of Business Loan Inquiries 2012-2013	62
Credit Issues	58
Withdrawn due to terms	0
Start ups	31
Processing	4

METRO LOANS FOR NSP HOME PURCHASE

The Neighborhood Stabilization Program has created a chance for residents in Genesee County to purchase a new home. Those who do not qualify for traditional lending can qualify for a loan from the funds that have been provided by Genesee County Metropolitan Planning Commission. MCD has been allotted \$630,000 to use for this purpose. MCD has established underwriting guidelines. Credit issues with collections and judgments are the big barriers for families to qualify for a loan. MCD works with families to clear negative reporting, which can be a long process.

As of June 2013, 14 mortgage loans were closed in Genesee County for a total of \$601,765.

Total Number of NSP Inquiries 2012-2013	50
Working on pre-approval	5
Credit Issues	47
Informal Approval	15
Over Income	0
Accepted Purchase Agreement	4

SENIOR TAX LOAN

In September, 2011, MCD with support from C.S. Mott Foundation established a Senior Tax Foreclosure Prevention Loan Fund to help seniors in payment of delinquent property taxes. MCD partnered with the Genesee County Treasurer's office to help seniors from tax foreclosure.

SUMMARY

MCD continues to receive numerous inquiries to the micro and enterprise loan program. Nearly 85 percent of all inquiries have credit issues and will not qualify for a loan within ninety days. As clients continue to work with MCD, approximately thirty percent would qualify within six months to a year.

REPORTED REQUESTED DOLLAR AMOUNTS

Reported Request Amounts 2012-2013	
Business Loans	\$3.6 million
NSP/Metro Loans	\$2.75 million
Senior Tax Loans	\$400,000
Total	\$6.75 million
Total Portfolio	\$1.4 million

Focus Area: Community Building

Community Building component is the opportunity to create positive change for communities by partnering with local agencies, businesses, families and residents. We view Community Building as a catalyst and tool for the creation of stable and vibrant neighborhoods and communities.

MCD continued its efforts to build synergy and leverage community resources so that youth and families could efficiently access services to enhance their quality of life.



1. Building Neighborhood Capacity Program

BNCP is a key component of the White House Neighborhood Revitalization Initiative (NRI). It is an interagency federal partnership focused on empowering local communities to develop and obtain the tools and resources needed to transform neighborhoods of concentrated poverty into neighborhoods of opportunity that support the optimal development and well-being of children and families. The Center for the Study of Social Policy (CSSP) in collaboration with the Departments of Justice, Education, Housing and Urban Development, Health & Human Services and Treasury to provide technical assistance to distressed neighborhoods as part of the Building Neighborhood Capacity Program.

A joint commitment between Metro Community Development (MCD) as lead agency on behalf of the City of Flint; CSSP; Neighborhood Anchor Partners: Ward 1 Anchor Zone Partners WOW Outreach and Our Savior Lutheran Church, Ward 3 Anchor Zone Partners Foss Avenue Baptist Church and Genesee County Habitat for Humanity; Funders – The Ruth Mott Foundation, Charles Stewart Mott Foundation, The Community Foundation of Greater Flint, The City of Flint and Local Initiative Support Corporation (LISC) to develop and engage in an 18-month strategy for building the neighborhood capacity needed to plan, implement and sustain revitalization efforts.

BNCP Anchor Zone Area:



BNCP focuses on building community capacity: the knowledge, skills, relationships, interactions and organizational resources that enable residents, civic leaders, the public and private sectors and local organizations to transform neighborhoods into places of opportunity. Each BNCP neighborhood has

identified capacity building priorities, which they will develop through implementing a “learning while doing” project and creating a revitalization plan.

Accomplishments:

- Identified Neighborhood Capacity Targets
- Developed Neighborhood Advisory Council

Snapshot of Ward 1

Ward 1 Neighborhood Partners have identified the following capacity priorities:

Resident Engagement: Residents are leaders and owners of the work: A Neighborhood Advisory Council with 5 residents from each ward will be established; 20 new leaders are recruited for training with the expectation of retaining at least 50% to become ongoing BNCP leaders and owners of the work.

Data: an inclusive outreach effort will be developed to engage Anchor Zone Residents and other partners to gather and share information for use in neighborhood engagement and planning efforts; we have specific roles, responsibilities and process for using data to improve results.

Financing: costs to address at least one neighborhood priority will be estimated and available existing resources will be mapped; additional resources will be attracted to help implement the neighborhood revitalization plan.

“Learning While Doing” Project

Ward 1 is currently in the process of developing a “learning while doing” project, which will focus on improving conditions related to one targeted result area in the neighborhood, such as education, employment, safety, or housing.

Snapshot of Ward 3

Ward 3 Neighborhood Partners have identified the following capacity priorities:

Resident Engagement: A Neighborhood Advisory Council with 5 residents from each ward will be established; 20 new leaders are recruited for training with the expectation of retaining at least 50% to become ongoing BNCP leaders and owners of the work; quarterly program updates will be provided to ward residents in multiple formats.

Accountable Partnerships: Resident leaders and cross-sector partners will co-develop effective and inclusive ways of mobilizing the neighborhood to develop neighborhood revitalization plan, including the residents.

Financing: develop a preliminary plan to identify new resources to address at least one neighborhood priority; resident leaders and anchor partners will utilize an engagement process to influence key organizations and stakeholders outside the neighborhood that make policies and control resources.

“Learning While Doing” Project

Ward 3 is currently in the process of developing a “learning while doing” project, which will focus on improving conditions related to one targeted result area in the neighborhood, such as education, employment, safety, or housing.

2. Metro Flint YouthBuild

Metro Community Development, Inc. (MCD) applied for the Department of Labor (DOL) YouthBuild grant and was awarded \$1,084,460 for a 3 year period of performance in July 2011.

The MFY is a collaborative effort between Mott Community College, Oasis Counseling, Flint Strive, Flint Neighborhood Improvement and Preservation (FNIPP), Habitat for Humanity, Flint Public Housing Commission, Genesee County (GCCARD), Flint Community Schools, Genesee County Department of Human Services and Career Alliance, Inc. Mott Community College conducts the academic and vocational training. Flint Strive oversees the recruitment, orientation, leadership development and job placement component. Genesee County Habitat for Humanity and Flint NIPP serve as on-site construction managers. Oasis Counseling provided the counseling component. Flint Community Schools provided the facility to house the MFY program.



The goal of the MFY program is to provide youth, ages 17 to 24 without a high school education, with GED, job training, connecting to post-secondary and employment opportunities. The program main objective is to enable participant to obtain the education and employment skills necessary to achieve economic sufficiency.

MFY Key Accomplishments for 2012 to 2013

The MFY was “redesigned” during this reporting period to increase program capacity to address additional students and to improve the chances for youth to earn post-secondary certifications. Program is designed to include an engagement process that immediately joins youth in pre-program activities to a core component that encourages post-secondary activities. Below is a blueprint of the MFY core component:

Pre-GED Track – CR

Basic Reading/Writing
Math/Science/Social Studies

GED Track

Essential Reading Skills
Elementary Algebra

College Readiness Track

Pre-College Writing
College Algebra

**Basic Communication Skills
Development**

*Uniform: Shirt/Pants
Coat/Tie/Shirt/Pants*

BCON 1 –Skills Training- PD

**Construction Fundamentals (87 Hrs)
Painting/Plumbing/Electrical**

Employability Skills

Uniform: Tie/Shirt/Pants

BCON 2 – Skills Training

Construction Fun – Continues

Leadership

Uniform: Suit

**BCON 3 – Hands on
Training**

During this period, one hundred and twelve (112) students were enrolled. Thirty-six (36) participants have received their General Educational Degree (GED), and another twenty-five (25) students are in the process of testing. Students who did not receive their GED in our six (6) month core program will have an opportunity in Mott Community College (MCC) Gateway to College program to achieve their GED and a post-secondary certification. All participants who graduate from the MFY program are eligible for MCC Gateway to College program. Student will be actively engaged for twelve (12) months after core programming to ensure that the MFY program receives close to a 100 percent of GED completers. Of the thirty-six (36) GED certified participants, thirty (30) have been accepted into a post-secondary program. MCD increased program capacity without increasing program cost.

Focus Area: Coalition Building

Coalition building connects to the emphasis on partnerships and advocacy, another core element of MCD's mission. For over fifteen years MCD has played a critical role in being a fiduciary to federal and state programs for Community Collaboration, County Management Information Systems on homelessness, homelessness and development of sustainable affordable housing to non-profits in Flint and Genesee County.

Continuum of Care (COC) Funded Programs

COC programs are also called HUD Supportive Housing Programs. These programs are funded by the United States Department of Housing and Urban Development and managed by the local Continuum of Care. There are eighteen different COC programs and they range from rental subsidies to supportive services. In January MCD submitted for and received HUD grant funding in the amount of \$1.9 million.

Partners of COC programs

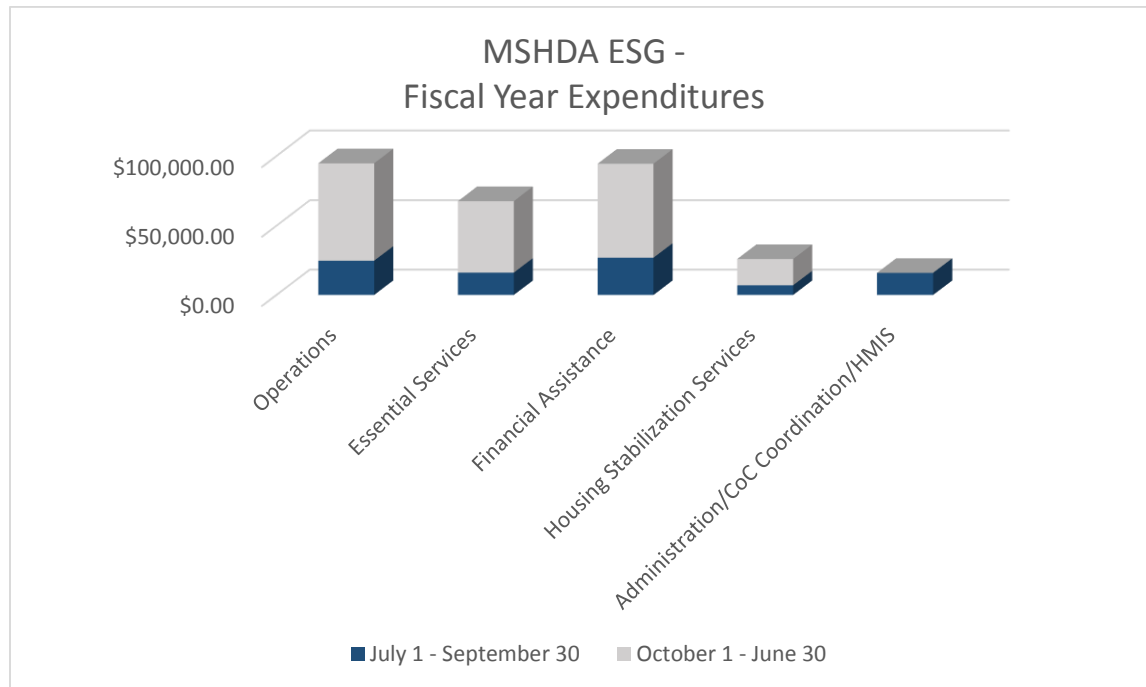
<ul style="list-style-type: none"> • Carriage Town Ministries • Catholic Charities • Center for Civil Justice • City of Flint • Dept. of Veteran's Affairs • DHS • Flint NIPP • Flint Odyssey House • Flint STRIVE • GC-CARD • GC-CMH • Genesee Health Plan • Genesee County Youth Corp. • Genesee County Planning Commission • GISD • Hamilton Health Care Center 	<ul style="list-style-type: none"> • Health Access • HUD • Intake, Assessment and Referral Center • Legal Services of EM • Metro Community Development • MSHDA • My Brother's Keeper • Shelter of Flint • Shepard's Transitional • Phinisse Shelter • TLC • The Disability Network • Resource Genesee • The Salvation Army • United Way • YWCA
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MSHDA Emergency Solutions Grant (ESG)

MCD is the lead and fiduciary agency of MSHDA ESG Program. MSHDA ESG sub-recipients include Resource Genesee/One Stop Housing Resource Center (Financial Assistance/Housing Stabilization Services) and four Emergency Shelters: Genesee County Youth Corporation (GCYC), My Brother's Keeper (MBK), Shelter of Flint (SoF), Young Women's Christian Association (YWCA).

Total Award Amount for 2011 – 2012 MSHDA ESG - \$274,513.00

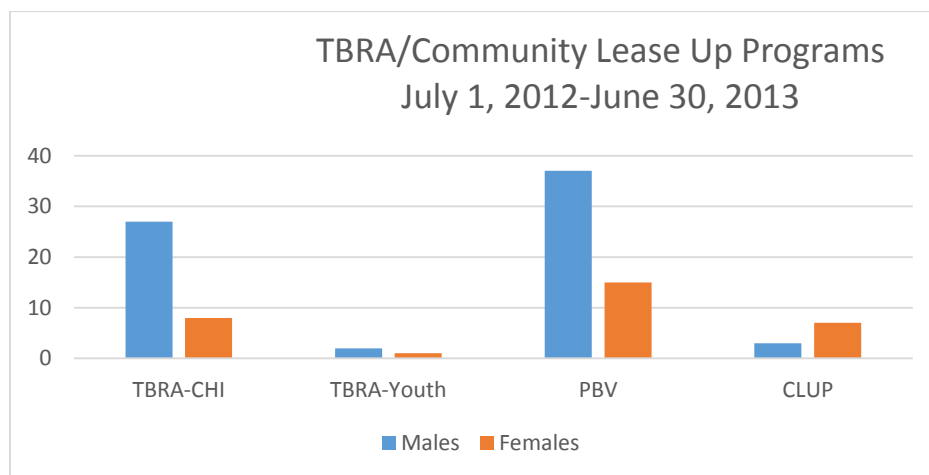
Total Award Amount for 2012 – 2013 MSHDA ESG - \$277,099.00



Tenant Based Rental Assistance (TBRA)/ Community Lease UP

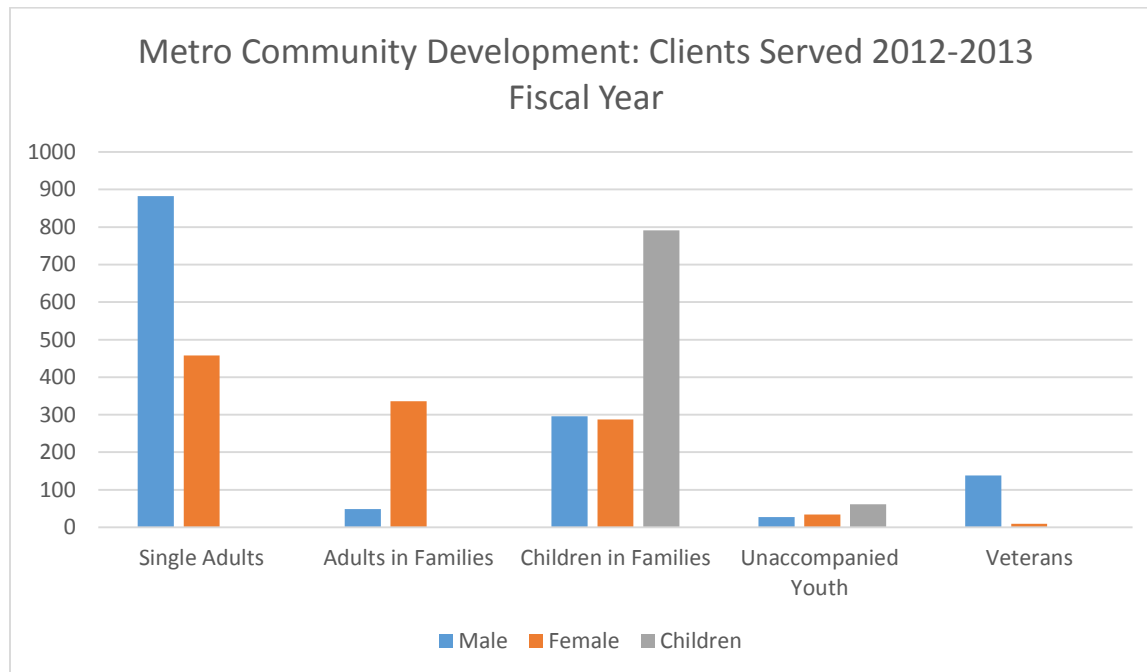
The TBRA program is a continuation program from previous fiscal years. The TBRA program provides rental subsidies to chronically homeless singles, homeless families, youth, and survivors of domestic violence. The TBRA program is funded through grants provided by MSHDA, and Genesee County. Each funding stream has very specific target populations that can be assisted.

Community Lease Up- Is a subsidized program, funded by HUD that caters to homeless people with a disability. The clients entering this program can be chronically homeless families, chronically homeless individuals, or homeless families.



HMIS

During Metro Community Development's 2012-2013 fiscal year; 2,457 unique clients received services that were recorded in the Homeless Management Information System (HMIS). HMIS tracks data for clients served by COC homeless service providers as well as non-COC funded service providers tracking services in the HMIS system. The people served in this time period include 1,342 single adults, 459 (female) 882 (male) & 2 (transgendered), 385 adults in families, 336 (female) & 49 (male), 791 children in families 296 (female), 387 (male) 108 (unidentified), 62 unaccompanied youth, 34 (female) 27 (male) 1 (unidentified), 147 veterans, 9 (female) 138 (male).



HMIS Participating Agencies:

- Shelter of Flint (SoF)
- Carriage Town Ministries
- My Brother's Keeper (MBK)
- Catholic Charities Shiawassee & Genesee County
- Genesee County Community Mental Health (CMH)
- One Stop Housing Resource Center
- Genesee County Community Action Resource Department (GCCARD)
- Genesee County Youth Corporation (GCYC)
- Flint Odyssey House

Genesee County Community Collaborative

A diverse group of health and human service organizations in Genesee County with the purpose of collaborating to develop solutions and leverage resources for citizens with unmet needs.

The members of the Genesee County Community Collaborative are joined together in a long-term collaborative effort to:

- develop and share resources,
- identify and communicate community needs,
- connect services systems and partnerships and
- Enhance the effectiveness and efficiency of service delivery for Genesee County residents.

The work of the Community Collaborative includes:

1. The provision and assurance of oversight in policy development, planning, implementation, and evaluation of initiatives
2. Participating in the development of training directly related to meeting the goals and objectives of the collaborative initiatives
3. Coordination of preservation and support projects with appropriate state, county and local level agencies
4. Reviewing and recommending revisions to local policies that address services including gaps and potential barriers
5. Operating as a forum for consumer concerns, intra-agency conflicts and other disputes that may arise
6. Drafting and entering into appropriate memorandums of understanding as needed
7. Gathering relevant data that adequately identifies problems and finds solutions that address their underlying causes
8. Developing a model for a comprehensive service continuum for citizens of Genesee County; for the well-being of the community

In 2012, the Collaborative started the process of moving from an agency service delivery centered approach to a community development centered approach. Since September, the Collaborative has been working through an Organizational Restructuring Plan with the assistance of L. Jeffries, Senior Consultant, Leadership Group. Planning ended in July with Next Steps to commence in September with the selection of nominating committee for the election of officers.

The year of 2012 saw the growth of the Collaborative membership from 30 to 36 members bringing total support to \$9000.00 to support coordination and meeting costs.

In 2012, the Collaborative endorsed five grant proposals, three of which were successful, bringing approximately \$1,136,116.00 into the community. Some of these projects included:

- Metro Community Development - Building Neighborhood Capacity Initiative
- Family Court - Juvenile Accountability Incentive Block Grant
- Genesee Intermediate School District – 21st Century Bridges to Success Program
- Flint Community Schools – 21st Century Community Learning Centers
- City of Flint – Flint Lifelines

The Collaborative is comprised of the following members:

Baker College	Hamilton Community Health Network
BEST Project	HealthPlus of Michigan
Catholic Charities of Shiawassee & Genesee Counties	Marcy Buren/Ascension Health
Center for Civil Justice	Legal Services of Eastern Michigan
Connection (formerly Insight)	MI Works! Career Alliance, Inc.
Community Foundation of Greater Flint	Metro Community Development
Community Resolution Center	Michigan State University
County of Genesee/GC Health Department	Mott Children's Health Center
Elizabeth K Collardey	National Kidney Foundation of Michigan, Inc.
Flint Housing Commission	Priority Children
GCCC-Family Division/County of Genesee	Resource Genesee
Genesee Health Systems	School Ties
Genesee County Department of Human Services	The Salvation Army
Genesee County Youth Corp	United Way of Genesee County
Genesee Health Plan	Valley Area Agency on Aging
Genesee Intermediate School District	Whaley Children's Center
Genesys Regional Medical Center	Prima Civitas (FARO)
Greater Flint Health Coalition, Inc.	Sacred Heart Rehabilitation Center, Inc.